Exhibit A



OFFICE OF THE UNDER SECRETARY OF DEFENSE 1100 DEFENSE PENTAGON WASHINGTON, DC 20301-1100

MAR 0 8 2019

MEMORANDUM FOR UNDER SECRETARY OF DEFENSE FOR POLICY

SUBJECT: Assessing the Department of Homeland Security Request for Department of Defense Support to Block Drug-Smuggling Corridors

As directed by the Acting Secretary of Defense on March 1, 2019, I am providing an assessment of the fiscal considerations and funding recommendations, of the Department of Homeland Security (DHS) request for assistance, dated February 25, 2019, to provide counterdrug support pursuant to 10 U.S.C. 284(b)(7). This review was conducted absent the cost estimates developed by the Department of the Army, and thus, the amounts identified below may change once the actual cost estimates are known.

In order to support the DHS request for assistance, the Department would need to transfer funding into the Drug Interdiction and Counter-Drug Activities, Defense appropriation, using the general transfer authority (GTA) provided for under Section 8005 of the Department of Defense Appropriations Act, 2019. The Department can use this authority to transfer funding if the funds are used for 1) a higher priority item, 2) the item is based on unforeseen military requirements, and 3) the item for which funds are requested has not been denied by Congress.

I recommend implementing the transfer of funds in two increments. The first (TAB A) would consist of \$1 billion for the construction efforts, resourced from fact-of-life execution year assets. Up to an additional \$1.5 billion could be provided in a second increment. I will accelerate the Department's midyear execution review in order to aide in the identification of potential sources that minimize the risk to operations and readiness.

Elaine McCusker

Deputy Under Secretary of Defense

Elain Mclinter

(Comptroller)

